

## **Barbara G. Novick**

### **Vice Chairman, BlackRock**

Barbara G. Novick, Vice Chairman, is a member of BlackRock's Global Executive and Global Operating Committees and Chairs the Government Relations Steering Committee. From the inception of the firm in 1988 to 2008, Ms. Novick headed the Global Client Group and oversaw global business development, marketing and client service across equity, fixed income, liquidity, alternative investment and real estate products for institutional and individual investors and their intermediaries worldwide. In her current role, Ms. Novick heads the firm's efforts globally on Government Relations and Public Policy, and she serves as a board member to the BlackRock Equity-Liquidity and BlackRock Closed End fund families.

Prior to founding BlackRock in 1988, Ms. Novick was a Vice President in the Mortgage Products Group at The First Boston Corporation. Ms. Novick joined First Boston in 1985 where she became head of the Portfolio Products Team. From 1982 to 1985, Ms. Novick was with Morgan Stanley.

Ms. Novick has authored numerous articles on asset management and public policy issues. Ms. Novick is a member of CFA Institute's Future of Finance Advisory Council and Reuters' Editorial Advisory Board. She currently serves as a Trustee of Cornell University, UJA-Federation, and the HCM Foundation, and coaches in the Westchester Youth Soccer League. Ms. Novick previously served on the boards of Robert Toigo Foundation (2007-2010), City Harvest (2010-2012) and Westchester Day School (2000-2005), and served as both Treasurer and Trustee of Westchester Jewish Center (1994-2012). Ms. Novick earned a BA degree, *cum laude*, in economics from Cornell University in 1981.